

KING-CASEY INSIGHTS

Lessons from Best-Practice Strategies
Client: Krispy Krunchy Chicken®



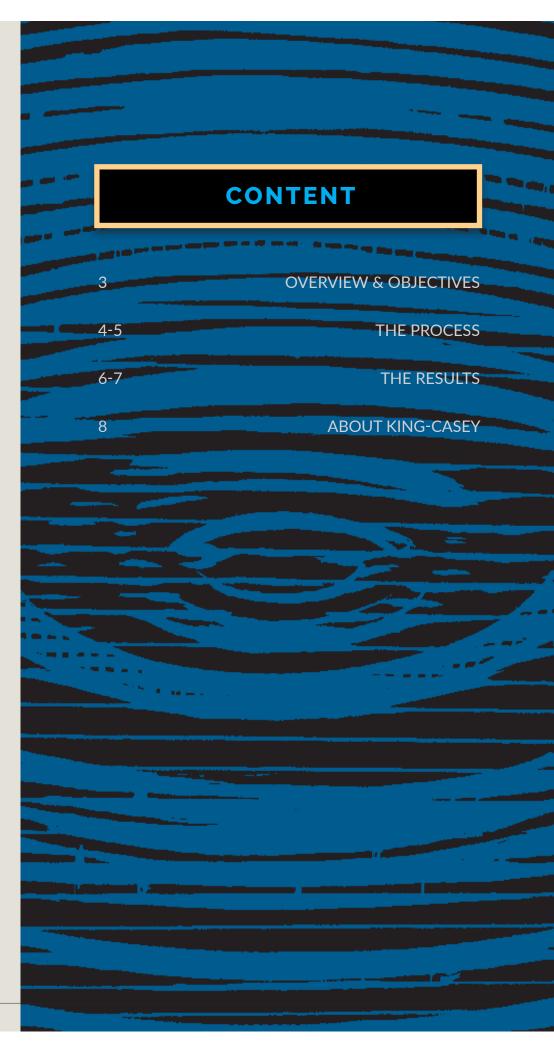
CLIENT CASE STUDY

UNLOCKING THE FULL POTENTIAL OF MENU COMMUNICATIONS

Combining Hard Metrics, Strategic Menu Modeling and Creative Magic
To Optimize Menu Communications for Krispy Krunchy Chicken®

KING-CASEY INSIGHTS

These client case studies are intended to provide valuable insights regarding best-practices and innovative solutions that have been successfully implemented by restaurant and foodservice brands.



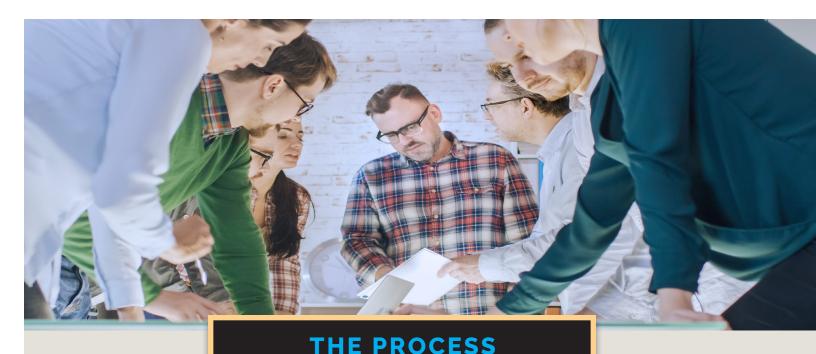
OVERVIEW & OBJECTIVES

Krispy Krunchy Chicken® (KKC) is a unique success story. The biggest chicken chain you may never have heard of was founded about 30 years ago, but has experienced most of its rapid growth in the last decade. It now has 2,500 outlets in 46 U.S. states and Mexico and is adding roughly 10 outlets per week. Most of these outlets are C-stores who are licensed to offer KKC's products, which are prepared fresh, and hand-battered and cooked throughout the day in the same store it is sold.

Despite steady growth through 2017, KKC wanted to continue the growth of its core chicken business.

Based on this, they brought in King-Casey to optimize the brand's menu and menu communications to increase business performance and improve the customer experience.





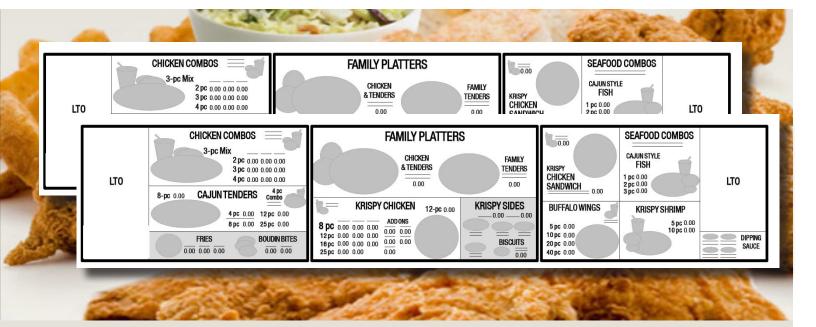
THE PROCESS STARTED WITH THE CREATION OF A DATA-DRIVEN MENU STRATEGY

Developing a Menu Strategy is similar to strategic business planning...setting goals; prioritizing goals; and translating the plan into specific actions

KKC's "Menu Strategy" established how each of their menu items will help them grow their business. Creating and agreeing on a Menu Strategy is a critical first step in how optimized menu communications are developed. Each item on the KKC menu was evaluated and prioritized based on hard data about sales, profits, industry trends and consumer research. The Menu Strategy helped KKC identify what new menu items should be developed, and which current items should be eliminated. Tactics were established for each food category and item that would allow the brand to realize their targeted business objectives. Menu Strategy now guides what products are offered, their relative priority to the business, and how to develop optimized menu communications to achieve their desired business results.

KKC's Menu Strategy established the following business objectives:

- Grow profitability by focusing on high volume, high margin products
- Grow average check through increased incidence of family platters (bulk sales)
- Increase sales of bone-in chicken and tenders
- Increase ticket by growing incidence of side orders



Guided by the new Menu Strategy, the organization, space allocation and placement of menu items was established and the optimized communications were developed in schematic form

A strategy and architecture (menu organization) were developed specifically to achieve the business objectives in KKCs new Menu Strategy. King-Casey developed a range of strategic schematics for KKC's Menu Communications illustrating the organization, layout, product placement, space allocation and key communications. These schematics provided a "blueprint" for how KKC's optimized Menu Communications would be organized. It expressed in words and diagram form how the menu will be organized to achieve the business goals and objectives set forth in the menu strategy. Several variations of the new Menu Communications layout were developed before a couple were finalized and approved.

The approved schematics were then developed into color renderings illustrating what the new Menu Communications might look like. There's just enough detail in these color renderings (visuals, graphics, copy, branding, colors) to conduct quantitative consumer research that quickly and objectively assesses the validity of the new Menu Communications strategies, and identifies which one outperforms the others.

NEXT CAME THE
DEVELOPMENT OF
AN OPTIMIZED MENU
COMMUNICATIONS
STRATEGY AND
ARCHITECTURE



SALES ACROSS
THE SYSTEM HAVE

INCREASED BY DOUBLE DIGITS

Once consumer validation identified the optimization strategy that outperformed the rest, final refinements were made. Then the new Menu Communications were were distributed to all 2500 locations, and loaded onto the stores' digital menuboards.

The payback for Krispy Krunchy Chicken® was immediate and has been ongoing. Their new Menu Strategy and optimized Menu Communications are contributing to the following:

- Double digit sales growth
- Increased sales of high profit, high priority menu items
- Growth in sales of sides







WORKING HAND-IN-HAND WITH
OUR SENIOR TEAM, KING-CASEY
GUIDED THE DEVELOPMENT OF OUR
NEW MENU STRATEGY, AND THE
EFFECTIVE OPTIMIZATION OF MENU
COMMUNICATIONS. THIS WORK HAS
CONTRIBUTED SIGNIFICANTLY TO
OUR GROWTH IN SALES AND PROFITS
AND STRENGTHENED OUR OVERALL
BRAND IDENTITY.

Neal Onebane
Founder/President
Krispy Krunchy Chicken®

KING-CASEY IS THE FIRM THAT THE WORLD'S LEADING RESTAURANT AND FOODSERVICE BRANDS COME TO WHEN THEY WANT RESULTS

King-Casey, founded in 1953, provides practical, analytics-driven insights and research-validated solutions for restaurant and foodservice brands. We are renowned as the leader in providing comprehensive, turn-key Menu Optimization Services that increase Sales and Profitability.

Our team of industry professionals provides a suite of totally integrated menu optimization services. Collectively, our services provide advanced solutions that enable our clients to unlock the full potential of their menu communications, and achieve significant, measurable business results. No other firm provides such comprehensive menu optimization analytics and solutions.

Our Suite of Services Include

- Consumer insights analytics
- Attitude and usage research
- TURF analysis
- PMIX analysis
- Menu performance analytics
- Menu Operations analysis
- Menu engineering
- Menu strategy
- Menu communications analytics
- Path-to-purchase communications analytics
- Total Store Communications

The Benefits Are Immediate and Meaningful

- Increased sales and profitability
- Improved customer experience (P2P)
- Totally integrated solutions
- No loss or dilution of insights and data due to their transfer from one consulting resource to the next
- Cost and timing savings resulting from combining the full suite of services under one umbrella

Want to Know More?

Please call Tom Cook, Principal, King-Casey at (203) 571-1776. Or e-mail Tom at: tcook@king-casey.com. Take the first step in optimizing your menu and increasing your business performance.

